

## Obituary for Roland Gutsch

After a long illness, GPM's honorary president **Roland Gutsch** died on 20 February 2009 at the age of 83 at his home in Bremen. His death marks the loss of our founder and long-time president.

**Roland Gutsch** was truly the champion of IPMA (previously known as INTERNET). Together with experts from the USA and many European countries, he founded the international community for project management in Vienna in 1965. Vienna also provided the venue for the first INTERNET world congress, which took place not long after this in 1967. Assisted by Professor Dr Hasso Reschke and Professor Dr Heinz Schelle, Roland Gutsch himself organised and led the 6th world congress in Garmisch-Partenkirchen in 1979. In the same year, working in collaboration with other like-minded colleagues, the trio founded the GPM Deutsche Gesellschaft für Projektmanagement e.V. (the German association for project management).

**Roland Gutsch** worked tirelessly in and was the driving force behind both organisations, one national and the other international. Thanks to the support of his employer Dornier he was able to lend them the extensive support they needed in the early days of their

existence and was instrumental in laying the solid foundations on which they were built and still thrive today. Working at the forefront of the two organisations, he held the post of IPMA President for many years and spent 12 years chairing the GPM.

**Roland Gutsch** is closely associated with the development of project management both in Germany and all over the world. His endearing ability to communicate and engage with people from all walks of life complemented his clear professional commitment to the field of project management which, at the time, was still in its infancy and largely unknown. It was always a joy to spend time with this well-educated lover of the classics (he always carried a copy of Goethe's "Faust" with him and often quoted from it) who always demanded so much from those around him, yet was gentle to a tee and full of good humour - whether in Germany or further afield.

**Roland Gutsch** was born in Karlsruhe on 3 November 1925. Towards the

end of the Second World War he was sent to join the armed forces on the Eastern Front, where he was seriously injured on several occasions. After the war he worked in operations for Rhodiaceta in Freiburg, becoming involved in the emerging field of electronic data processing. In 1960 he moved to Immenstaad on the shores of Lake Constance, taking up a post as head of department with Dornier GmbH (today part of EADS), a company renowned for its work in the fields of aerospace, defence and related services. It was here that he set up the project planning/project support business unit (comparable with today's PMOs), heading up project management services until he reached retirement age in 1990.

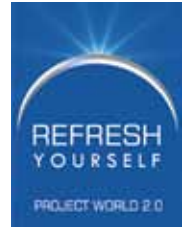
In 1991, in recognition of services rendered on both the national and international stages, he was awarded the Federal Cross of Merit on ribbon at that year's GPM Forum held in Braunschweig. From the mid 1990s onwards, he lived a rather private life together with his wife at their home near Bremen.

GPM and IPMA have lost their long-time father figure, a person who was instrumental in shaping both organisations and played a decisive role in defining and promoting project management both in Germany and all over the world. His life's work is at the same time a legacy for both organisations. Anyone who knew or met this strong and spirited character will never forget him. We offer our sincere condolences to his wife.

Prof. Dr. Hasso Reschke  
Honorary President of GPM



# Will it be worthwhile... Yes it will!



It is time to refresh... Welcome to the 23rd IPMA World Congress, 15. - 17.6.2009, Helsinki, Finland



The 23rd IPMA World Congress is only a few months away... In the midst of the global economic challenges but coming up with up-beat and refreshing solutions, the final preparations are well under way. There are many other special events being organized in the

area of Project Management. One might ask "what's so special about the 23rd IPMA World Congress and why should I attend?" We can assure you that this event will be one of the most memorable ones, highly professional but full of joy! The benefits are invaluable yet the

congress is very reasonably priced. The members of IPMA and the members of IPMA member associations pay only 900 € +VAT 22% for the 3 days in the congress. What's more, this includes all social and cultural evening programs in connection with the conference!

All details of the program will be fully completed before the end of March. It is our pleasure to confirm that the most senior executives from the following organizations will provide a keynote presentation in the congress:

- Mr. Ole Johansson, President & CEO, Wärtsilä Corporation: "From Trial and Error to a Recognized Global Turn-key Supplier- The Wärtsilä Power Plant Story"
- Mr. Heikki Malinen, President and CEO, Pöyry PLC: "From One Man's Dream to a Global Network Company"
- Dr. Ed Hoffman, Director of Academy of Program/Project Management & Engineering Leadership, National Aeronautics and Space Administration (NASA): "The Project Academy: Re-energizing Project Management"
- Dr. Harold Kerzner, M.S., Ph.D., Engineering and M.B.A, Senior Executive Director, International Institute for Learning, Inc.: "Value-driven Project Management"



In addition, Siemens and several other global players will provide an up to date keynote speech. So, why wait? Confirm your participation today and benefit from a larger selection of hotels. We will make your participation in this congress truly refreshing, rejuvenating,

and a memorable one. The congress website ([www.refresh09.com](http://www.refresh09.com)) has a recommended list of hotels which still offer special discounts but only for a limited period of time. Information on a variety of pre and post congress social and cultural programs is also hosted on

the website. Bring your spouse along and take advantage of a good selection of tour packages? The sunny June is simply the best time of year in Finland.

Refresh Team Finland

# Behavioural and Contextual Competences for Project Management Success

## IPMA Expert Seminar 2009 in Zurich

From February 12th to 13th 2009, spm (Swiss Project Management Association) organized the IPMA Expert Seminar 2009 at the ETH Zurich, on behalf of IPMA(r).

With the introduction of the new ICB(r) (IPMA Competence Baseline Version 3.0), the certification adopted the use of 20 PM-technical competences, 15 PM-behavioural competences and 11 PM-contextual competences.

Earlier the assessment was essentially based on 21 technical elements, 13 organizational and social elements and 8 general management elements, as well as 8 personal attitude aspects.

The most notable difference is that PM-behavioural competences are now treated equally (knowledge and experience) and they get more than twice the weight compared to the ICB Version 2.0.

The IPMA certification system now utilizes the important tool STAR (situation, task, action and result). Additionally, a 360° assessment approach is being discussed.

In the course of this renewal a comparison was made between the IPMA certification system and the certification systems of PRINCE2(r) and PMI(r), as well as the certification systems used in Japan and Australia. The main goal was to determine, if and to what extent these certification systems are examining behavioural competences.

The assessment of PM-behavioural competences as part of the certification poses new challenges to candidates and assessors. The goal of the Expert Seminar was to show how we can fulfil these requirements, which experiences have been made and whether international and national policies and guidelines exist.

In a series of presentations from both the academic and business side, the characteristics of the terms behavioural and contextual competences, used in connection with the most commonly used certification methods, were discussed.

Afterwards, a series of introductory

presentations marked the starting point for intensive, lively and innovative group work. The four groups focussed on the following topics:

- The combination of technical, behavioural and contextual competences
- Assessment methods for behavioural and contextual competences
- Experiences with the ICB Version 3.0 and National Competences Baselines

In addition, more than 20 expert contributions were made in the work groups.

The output of the workshops will be documented, together with the papers for the plenary and stream sessions, in a proceedings book, which will be available after June 2009 ([www.ipmaseminar2009.com](http://www.ipmaseminar2009.com)). The main results of the IPMA Expert Seminar 2009 are:

- The PM-behavioural competences can be assessed, based on the analysis and discussion of the management performed in projects, programmes and portfolios, or based on the behaviour demonstrated in test cases.

- The knowledge and the education of behavioural competences in projects needs to be further developed and distributed.
- Project success is a result of the combined use of the three competences (PM-technical, PM-behavioural and PM-contextual).
- Several acknowledged assessment models exist today and can be used for continuing education and self assessment.
- The discussion concerning similarities and differences of the different assessment methods cannot be fully resolved during the expert seminar.
- PMI(r) emphasises PM-technical knowledge which is tested worldwide using the same set of multiple choice questions. PMI cannot be directly compared to the federal system of IPMA(r). IPMA assesses competence. PMI purports a general, process based methodology. Recently, there has been an attempt to analyze behavioural competences based on answers to a questionnaire sent to interested parties.
- PRINCE2(r) is a general project management methodology and cannot be directly compared to the





open system of IPMA(r). According to IPMA several methodologies should be applied and compared for an optimal project management.

- The existing education methods for behavioural competences are based on group dynamics, personal characteristics and social competences.

The participants agreed that the Expert Seminar was one of the best events they had ever attended. The results are a first and very important step in direction of a common understanding of behavioural and contextual competences for project success. They are crucial elements of the certification and for the daily work of every project, programme and portfolio manager.

Markus Stäuble and Hans Knoepfel,  
Board members spm, Zurich



# The night of the Professions 2009: an excellent second edition!

Last year AFITEP supported the first edition of the important professional event "Night of the Professions" and joined the "Club des Métiers de l'Entreprise".

On January 15th this year more than 3000 professional guests attended the second edition of the Night of the Professions, entitled "The Four Key Stages of Professional Life", which took place in "Le Grand Rex" one of the biggest and most famous theatres in Paris.

This event, which continued throughout the evening without a break, included 14 professional associations, 60 keynote speakers, many useful exchanges of experience, and an enthusiastic and eclectic audience who participated in all the debates. This event held its promise by successfully dealing with crucial issues faced by companies and their employees today and by bringing together different generations and skills. Through numerous testimonies and feedback on experiences all those present were able to understand more fully the expectations and constraints of all players in the work environment, both now and in the future.

"Age 25 - 35: First Steps in a Company" was the first session of the event. This was a good opportunity for the President of AFITEP to present JUMP-AFITEP, the committee focused on young project managers, created in 2007, and the

Association's international dimension represented by its active participation in IPMA Young Crew. The President emphasised in particular the importance for young project managers to be active in their professional association through its various international activities. Nowadays this can be a real boost for their careers.

For the second year running, this event was an unmissable opportunity to understand - from the inside - the changes taking place in large companies and their management. It was also

a chance to bring together several principal preoccupations for the fourteen associations, of which AFITEP is one, linked by the same objectives: To promote their professions and to help their members be more effective, by offering space for exchanges of experience, discussion, and common work themes, in order to assist government and institutions to change standards and rules and to give advice in the domains in which they are involved.

Paris, Afitep  
Aleksandra Stojanovic





## 12th Project Management National Conference in Poland

This time the 12th Project Management National Conference, organized by Polish Project Management Association (SPMP) was held in the city of Poznan on 26-29th November 2008, under the theme of "Investment Project Management". Every year our conference gathers more and more people, this time about 300 participants attended the event.

The Conference program was divided into 5 panel sessions / 10 streams. 60 presentations were given and 6 key note speakers delivered excellent speeches, and after two days of conference young project managers and students had the opportunity to participate in young crew workshop.

The main theme of the Conference : "Investment Project Management" is very well suited to the present reality and needs. Poland, as a dynamically developing country, in spite of the crisis, runs many investment projects which influence national economy as well as small companies' and domestic budgets. Among numerous topics that were presented and discussed there was one that attracted a lot of attention - EURO 2012. The organizers of this big sports event came to Poznan to talk about managing projects connected with Euro 2012.

A major panel discussion titled "Polish Technological Platforms", which was organized and led in cooperation with National Contact Point of EU Research Programs, deserves mentioning here as well. It may be a turning point in managing and taking advantage of the possibilities that come from running research and development projects financed by EU funds. These are definitely key points for Polish science and industry.

The 3 day Conference gave us the opportunity to exchange views, experiences and knowledge and to socialize. During the Gala dinner SPMP, for the second time, awarded the best Polish Project: the prize-winner of Project Excellence Award Polska in 2008 is BEST CONSTRUCTION and their project of Capital Park. The competition is based on IPMA Excellence Model and submitted projects are verified by professionally trained teams of 5 independent assessors. However, it is not the only award given that evening: SPMP inaugurated a special award "Project Management Atlases" - for well deserved persons in development of project management in Poland. The prize-winners in 2008 are: Aleksander Jonek and Andrzej Mlynarski (Polimex-Mostostal), prof. Jerzy Kisielnicki (Warsaw University) and Tomasz Lesniowski (BMM Training Center).



## New Identity of SPMP

Polish Project Management Association started year 2009 with a big change! We are very happy to inform that SPMP has a new logo, which entails a major transformation of our association's identity. The aim of designing a new logo was to achieve a better recognition on international level, through a reference to the logo of IPMA.

We now have a primary and additional version of the logo (as shown below), new design of documents, folders, posters, business cards, letter head, all described in our new Brand Manual. SPMP Certification Body has also a new logo SPMP CERT, which contains the symbol of IPMA arrows and has been included in the new design of certificates. We have updated all the application documents with Hermes Font and new logos.

Feel invited to visit our refreshed website: [www.spmp.org.pl](http://www.spmp.org.pl) and the website of the national conference: [www.konferencja.spmp.org.pl](http://www.konferencja.spmp.org.pl)

Warsaw, 27th February 2009  
Ewa Prochowska  
SPMP  
email: [ewa.prochowska@spmp.org.pl](mailto:ewa.prochowska@spmp.org.pl)



# News From GPM, Germany

## Project Management Coaching for Female Leaders

The GPM German Project Management Association's special interest group "female pm experts" will develop a program to strengthen the leadership skills of females in project management. By an integration of project management and coaching, this program will fulfill the growing need of being attended by ONE person of trust in expert matters as well as leadership matters.

Apart from project management know-how, these coaches will develop precise decision making abilities together with their coachees. How do I clarify open competencies? How can I support a decision maker in her capability of decision making? Is it o.k. for a female to use her power?

With this program the GPM addresses the still underrepresented group of female project managers.

Women are not only interesting for GPM because, "you need women, too", but because the quality of cooperation increases with diversity and gender and supports the transition of GPM into a modern and professional organization.

Contact: [g.danzebrink@gpm-ipma.de](mailto:g.danzebrink@gpm-ipma.de)

## Project Management Consultant Certification through Experience Driven Learning

The project management consultant is a series of training and certification seminars that offers certified project managers a possibility to qualify themselves as pm consultants.

The training focuses on methods and instruments of organizational change and systemic consulting. Stakeholders' personal roles as well as the analysis of their willingness to act are chosen and worked on by using real life experiences. This leads to an immediate learning effect. The frequently demanded

transfer benefit is a natural element in this training.

Contact: [t.moeller@gpm-ipma.de](mailto:t.moeller@gpm-ipma.de)

## 3 PM Qualifying Coach

Together with BITKOM, the leading association for training in the IT sector, GPM has developed a program for managers aged 50 years and older. They support participants of the APO-IT program of the federal ministry of education and science. APO-IT offers a wide choice of extra occupational education possibilities and supports the concept of lifelong learning.

PM qualifying coaches supervise young project managers in this advanced training. Thereby, they pass down their experiences and assure the learning success of the young project managers.

Contact: [a.frick@gpm-ipma.de](mailto:a.frick@gpm-ipma.de)

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## First IPMA Level A Certificate issued by the Romanian Project Management Association

The certificate holder is Mr. Catalin Tiseac. He is in charge with managing the entire portfolio of projects under the responsibility of PMSolutions Investment Projects Department. As Department Director, Catalin is responsible for the overall direction and management of all the resources of his department, to ensure the successful delivery of all the projects within the agreed constraints for time quality and budget.

During the last 5 years, Catalin has successfully managed the implementation of large projects for local and international clients such as: Oracle, Sanofi-Aventis, ABN- AMRO Bank, Royal Bank of Scotland, Telemobil, Bancpost EFG, Johnson & Johnson, Liebrecht & Wood, Unilever, Coca Cola HBC, UPC, IPSOS Interactive Services

and DHL - with an overall portfolio value of 34 Billion Euro.

Catalin's ability to successfully deal with several simultaneous projects has led to both the successful finalization of the individual projects under his supervision, but also to the continuous development of the Investment Projects Department of PMSolutions.

In June 2005 Catalin was certified as Senior Project Manager (IPMA level B) and during the last 3 years he has successfully managed the transition from an experienced project manager to successful program manager. Catalin got the Projects Director Certificate (IPMA level A) in December 2008 and he was the first person holding such certificate in Romania.



Narcisa Ciobotar, executive manager of the PMR - CERT, the certification body of the PMR

# Adesh Jain first Global PM leadership Award by JVQT



At the 16th Global Symposium in New Delhi, India, Adesh Jain was conferred the first Global PM leadership Award by the JVQT Extended Alliance covering Russia, India, China, Japan, Kazakhstan and Ukraine. Adesh is one of the founders of JVQT alliance established in 2002. Its founder Dr. Hiroshi Tanaka was present in the 16th Global Symposium to read out his citation for Adesh Jain. Dr. Tanaka highlighted Adesh's contribution in strengthening the project management movement world-wide. He said that Adesh's support to global organizations like IPMA, PMI and PMA Japan to create a 'brand' for project management as a separate discipline is worth emulating and he needed full acknowledgement of his contribution. He further said that Adesh is a visionary leader shaping the PM profession globally. The Leadership Award was handed over to him by Veikko Vällilä, President of IPMA.

## pma: Successful in 2008 - powerful with social competence in 2009

Even though the global economic situation slid into a crisis in the second half-year, 2008 once again has been a successful year for Projekt Management Austria (pma). The quantity of pma/IPMA certificates increased by 15,5%. Altogether 1.425 certificates have been awarded. Brigitte Schaden, chairman of pma and president of IPMA: "The increase of certificates in 2008, a year with a lot of economic turbulences, shows once more, that even - or better mainly - in difficult economic circumstances the certified PM knowledge of project managers remains important for companies. Especially in cost-cutting times the client/project sponsor wants to be assured that the project will be lead and realised in an efficient and professional way. As of the 2nd quarter of 2009, the pma/IPMA-certification program will

be adapted to the ICB 3.0 in Austria and therefore, beside the technical competences, the behavioural and contextual competences will be evaluated. Schaden: "Our researches show that the importance of soft skills for the success of a project is well-known, but the evaluation of that factor in our examination process will help bringing its acceptance onto a higher level." In addition to including social competences into the certification program, this topic will be the guiding



theme of the whole pma year. pma events will show the different aspects of social skills. Even the pma focus in October will give attention to this subject. The title of this popular congress in Vienna sounds promising and exciting, like a famous Austrian TV crime drama series: "SOKO Projektmanagement: Sozialkompetenz im Visier" (Special agency project management: to eye social competences)

Karin Kreutzer/pma

Brigitte Schaden, chairman of pma and president of IPMA: "Social skills are getting more and more an important competence for project managers. Therefore, we had to find ways to evaluate this factor and to include social skills into our pma/IPMA certification program."

# IPMA TAP PROGRAM IN PERU WITH AEIPRO

## IPMA TAP Program in Peru with AEIPRO.

In the CoD of IPMA taken place in Istanbul in March 2008, AEIPRO has knowledge of the TAP Project and later on, it proposes to IPMA VP Education & Training through the TAP to incorporate the promotion of IPMA initially in Peru and Mexico and successively Venezuela, Chile and Colombia. Coinciding with the 22nd IPMA World Congress in Rome, IPMA and AEIPRO settled down a MOU for the celebration of 3 specific seminars in 3 days in the activities that the "Red Temática", through AEIPRO would be carried out in Lima during the 1st week of December 2008, also coinciding with the previously mentioned seminars and with the celebration of the first round of certification of professional competences in PM developed by the OCDP (CB of AEIPRO) with the universal pattern of IPMA 4LC.

## Activities finally carried out.

The great expectations generated by the promotion and celebration of both the Seminars and the certification round, forced to modify the dates, place and content of the three Seminars initially foreseen in the MOU.

In December we had meetings with the Vice-ministers of Education, Work and Employment and the Vice-minister of the Small and Medium Enterprise. The purpose of these meetings was organizing seminars and possibly a certification round to be held in Lima during the 1st quarter of 2009. Initially, three new seminars were foreseen: they were focused on 30 officers and people in charge of the Ministries mentioned before, apart to other private participants and contacts through the "Red Temática". The afternoons of these two first days were dedicated to examinations accomplishment and interviews of the 7 candidates admitted to the competences certification process. They also participated in the Seminars celebrated in Lima during July the 22 to the 27, 2008. Three (3) candidates surpassed the tests for level C and four (4) for level D. On December the 3rd, 4th and 5th,

we celebrated the subsequent work meetings, which were followed by Seminars of variable duration with Peruvian industrialists and staff of professors meeting of the UDEP:

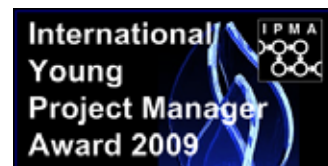
- **Lima.** December the 3rd in the morning: Entrepreneurs Meeting in the PAD (Program of High Direction), i.e. the Business School of Management of the UDEP. 2 hours of duration with 15 assistants.
- **Piura.** December the 3rd in the evening (Piura is 980 km to the Northwest of Lima): two seminars of 2 and 3 hours of duration each one. Total attendance of 85 people.
- **Piura.** December the 4th in the morning: seminary of 2 hours of duration with 17 assistants.

- **Lima.** December the 4th in the evening: seminary of 4 hours of duration with 23 assistants.
- **Lima.** December the 5th in the morning: seminary of 2 hours of duration with 11 assistants.
- **Lima** December the 6th in the evening: seminary of 4 hours of duration with 25 assistants.

Sgn. Jesús Martínez-Almela  
IPMA Certified Project Director Level A  
IPMA CE Expert Task Force. Brussels.  
IPMA TAP Program and Certification  
Coordinator for Latin America's  
AEIPRO 1st Vicepresident  
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ETSII-UPV  
Camino de Vera s/n  
E-46022 Valencia



# IPMA International Young Project Manager Award 2009



## - Announcement -

### Introduction

IPMA Young Project Manager Award is awarded annually to recognise and motivate young Project Management Professionals around the world.

The Young Project Manager Award is open to Project Management professionals aged up to 35 years at the time of entry. The criteria for evaluation are based upon the IPMA International Competence Baseline (ICB). Applications are possible until 15th April 2009. An international jury will select 3 applicants as finalists. The finalists will receive an IPMA-Sponsorship (1.500 €) to participate at the IPMA Young Crew Management Workshop 2009 in Helsinki, Finland.

### Submission of documents

In order to submit a complete application, documents must be filled out and sent as follows:

1. The applicants has to fill out the following documents and send them directly to the IPMA secretariat on [info@ipma.ch](mailto:info@ipma.ch) and a copy to [ycaward@ipma.ch](mailto:ycaward@ipma.ch)
  - Application form - IPMA Young Project Manager Award 2009.
  - Project Description - IPMA Young Project Manager Award 2009. (The Project Description must be written in English and has to be sent also to the Senior Manager/Supervisor for screening purposes).
2. The Senior Manager has to fill out the following document and send it directly to the IPMA secretariat on [info@ipma.ch](mailto:info@ipma.ch) and a copy to [ycaward@ipma.ch](mailto:ycaward@ipma.ch)
  - Evaluation by the Senior Manager IPMA Young Project Manager Award 2009.
3. Contact information of the Project Owner/Customer of the project stated in the project description has to be filled out and sent directly to the IPMA secretariat on [info@ipma.ch](mailto:info@ipma.ch) and a copy to

[ycaward@ipma.ch](mailto:ycaward@ipma.ch). The jury members may contact the Project Owner/Customer if required and get his/her feedback on the applicant. The applicant is responsible of informing the Project Owner/Customer that he/she might be contacted regarding this between 18th April - 9th May 2009. The applicant will be contacted if the Project Owner/Customer cannot be reached.

4. Contact information of one of the board members of the national project management association needs to be filled out and sent directly to the IPMA secretariat on [info@ipma.ch](mailto:info@ipma.ch) and a copy to [ycaward@ipma.ch](mailto:ycaward@ipma.ch). The jury members may contact the board members if required and get his/her feedback on the applicant, regarding membership in the national association, involvement in the activities of the association, etc. The applicant is responsible of informing the board member that he/she might be contacted regarding this between 18th April - 9thth May 2009. The applicant will be contacted if the board member cannot be reached.

Please send the documents (as a doc or pdf file) by e-mail to [info@ipma.ch](mailto:info@ipma.ch) and a copy to [ycaward@ipma.ch](mailto:ycaward@ipma.ch)

### Assessment criteria

The Jury will assess the documents/ interviews and give them score 1-10 (1 being the lowest and 10 being the highest). The score will then be weighted according to the following criteria:

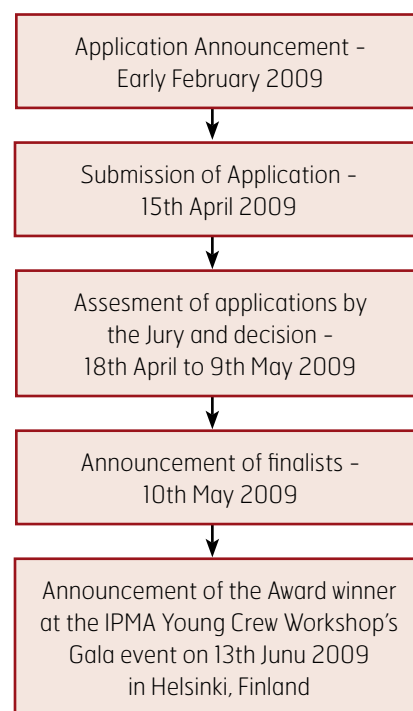
- Application from the Young Project Manager - **10%**
- Project Description written by the Young Project Manager - **50%**
- Evaluation by the Senior Manager of the Young Project Manager - **20%**
- Feedback from Project Owner / Customer involved in the Project - **10%**
- Acknowledgement from the national project management association - **10%**

The final score of the applicant is the sum of the weighted scores.

### Confidentiality

The names of all applicants will be handled with the highest confidentiality. Such information is available only to people directly involved in the scoring and processing. We therefore also ask the applicants to keep the feedback confidential until the announcement of the results at the Workshop's gala dinner.

### Process description



### Contact

- IPMA secretariat, [info@ipma.ch](mailto:info@ipma.ch)
- Veerendra Khot and Paul Johnson, coordinators of the IPMA Young Project Manager Award 2009, [ycaward@ipma.ch](mailto:ycaward@ipma.ch)

### Download of application documents

You can download the application forms from the IPMA's homepage [www.ipma.ch](http://www.ipma.ch) (click on "IPMA Awards")

# AEIPRO and UPM (Universidad Politecnica de Madrid) launch the cooperative Teaching Project Innovation for learning based on NCB-IPMA model

The IPMA Competence Baseline (NCB V3 in Spanish) is the basis for this Teaching Project Innovation (TPI-AEIPRO-IPMA). The learning and assessment model describes teaching activities to include the project management behaviour and skills -competence elements- and sets out the knowledge expected from project managers in different universities engineering courses.

Professor Ignacio de los Rios, IPMA Certified Level C, Director of the project TPI-IPMA, explained the framework for the collaborative work team, the communication tools as fundamental part of the process for management and coordinated efforts. The project TPI-IPMA is implemented in the e-learning platform (Model Learning System) and the Virtual Private Network (VPN)

sphere by an International Erasmus Mundus Master's - Educational in cooperation with 6 European Universities and another 9 from outside the EU- and a joint International PhD with the Mexico Postgraduate School and UDEP from Perú. Last January, Daniel Collado Ruiz coordinator AEIPRO-Jóven IPMA YC, participated in a meeting in the Erasmus Mundus



The TPI-AEIPRO-IPMA began in September 2008 with the workshop and start-up conference of Jesús Martínez Almela -IPMA Certified Level A, Expert IPMA, president of ODCP and first AEIPRO Vice-president - entitled: "The competence IPMA model: bring closer education-certification". In the commencement workshop, Professor Adolfo Cazorla, IPMA Certified Level B Vice Rector UPM, Deputy Director of GESPLAN - <http://www.grupogesplan.es> - and second AEIPRO Vice-president - presented the challenge of European space for higher education in the UPM.

technology supported by the UPM, as mean to share teaching materials, found new tools and new methods Project Based Learning, complementing traditional teaching, and improving the effectiveness of the educative task. Other final aim is to facilitate a gradual training in the elements of competencies required to facilitate the IPMA's certification in Project Management Competences according the 4LC Model.

These IPMA diffusion activities are going to be extended to the international

International Master Rural Development Project Management, under the title "AEIPRO Young-Networking with IPMA MA's". In the meeting there were 23 professional people in the audience from 14 different countries. This way, he set up a networking for young Project Management Rural Development with professionals and students in the age from 25 to 35 years.

AEIPRO  
Jesus Martinez.-Almela

# Honorary CEPM-PMA fellowship to Veikko Välilä

In the historic 16th Global Symposium held in New Delhi, India from December 16 to 18, 2008, the President of IPMA, Veikko Valila was conferred the Honorary CEPM-PMA fellowship by Secretary, Ministry of Power, Government of India. The citation for Veikko highlighted his contribution in strengthening project management. The theme of the Global Symposium was: 'Project Management - at the Centre Stage of Economic Transformation'. Veikko Valila later spoke on risk management in infrastructure projects.



# Adesh Jain appointed director of NTPC

Adesh Jain was recently appointed the Independent director as a part of Board of Directors of NTPC Ltd. NTPC Ltd. Is one of the largest 10 power utility companies in the world and is 3rd largest market capitalization companies in India. The appointment was made on

behalf of the President of Republic of India. His appointment comes into effect from January 30, 2009 for a period of 3 years. It is recognition of Adesh's commitment to the discipline of project management,

